



DEPARTMENT OF THE ARMY
UNITED STATES ARMY NONCOMMISSIONED OFFICER ACADEMY
FORT SILL, OKLAHOMA 73503-5600

ATSF-W

16 September 2014

MEMORANDUM FOR All Personnel, Assigned or Attached to the USA NCO Academy, Fort Sill, Oklahoma, 73503

SUBJECT: NCO Academy Policy Letter #9, Treatment of Soldiers and Abusive Language

1. Treat all Soldiers with dignity and respect. The "Golden Rule" applies here. Treat others the way you want to be treated. The use of profanity, vulgarity and obscenity is prohibited. Demeaning treatment is unacceptable. This includes "dropping" Soldiers for push-ups or other demeaning acts.
2. Anyone who believes they are being mistreated has the right to contact/see me immediately for resolution. I will investigate the matter and if warranted, pursue the appropriate action.
3. All cadence calls will be clean and promote a positive Army environment.

A handwritten signature in black ink, appearing to read "Philip J. Brunwald", is positioned above the typed name.

PHILIP J. BRUNWALD
CSM, USA
Commandant